## Telefónica Czech Republic

Quarterly Results

January – December 2013

26th February 2014



#### **CAUTIONARY STATEMENT**

Any forward-looking statements concerning future economic and financial performance of Telefónica Czech Republic, a.s. contained in this Presentation are based on assumptions and expectations of the future development of factors having material influence on the future economic and financial performance of Telefónica Czech Republic, a.s. These factors include, but are not limited to, public regulation in the telecommunications sector, future macroeconomic situation, development of market competition and related demand for telecommunications and other services. The actual development of these factors, however, may be different. Consequently, the actual future results of economic and financial performance of Telefónica Czech Republic, a.s. could materially differ from those expressed in the forward-looking statements contained in this Presentation.

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# 01

FY & Q4 2013 Performance Highlights



# Highlights: In 2013 Telefónica delivered its guidance in all metrics

2013 Guidance

2013 actual

We delivered on our promises

■ OIBDA margin<sup>1)</sup> limited erosion (2012 base 41.4%)

41.5%



CAPEX

< CZK 6 bn.

**CZK 5.7 bn.** 



We acquired new spectrum...

...and utilised existing assets

- We acquired what we need for future growth and for reasonable price
- We closed a new 2G/3G deal with further utilisation potential

We again confirmed market leadership

- Continued success of FREE proposition...
- ...and strong MVNO's in residential...
- ...**protecting customer base** and market share in the business segment...
- ...sustained demand for VDSL and O2 TV in the fixed...
- ...all resulted in CSI leadership

We delivered solid results

- Continuing with costs management agenda to protect OIBDA...
- ... and delivering growing Free Cash Flow year-on-year
- Increasing contribution from our business in Slovakia

### FREE tariffs have changed the market by addressing the needs of our customers... ...while simplifying our operational model



- Addressing customers' needs of simplicity, transparency and increasing traffic
- ...while moving from price-oriented to value-oriented
- ...through innovative customer experience, unique
   loyalty program and best-in-class NW quality
- Migration to FREE Tariffs is a growth opportunity...
- ...while in the very competitive **business segment** we protect our **strong customer base**



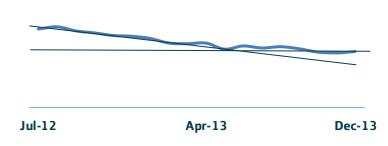




Already benefiting from simplification

- FREE **changed spend trend** in Consumer segment
- Sales staff incentivised to upsell, supported by CRM
- Simplification drives savings
  - Reduction of calls in the call centres
  - All FREE customers on e-bill
  - Hardware subsidies eliminated
  - No extra spend for the marketing campaign

### Consumer postpaid spend illustrative



## Changed the market via new proposition in Q2... ...and continue to execute our strategy in Q4

Growing mobile base

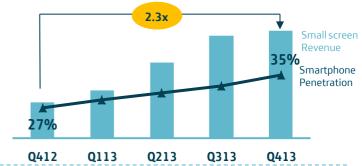
- Total mobile customer base at 5.1 mil. (+3% y-o-y<sup>1)</sup>)
  - **Contract** growth +5% y-o-y<sup>1)</sup> helped by low churn
  - Our **leadership position in the MVNO** market manifests in our prepaid performance



FREE driving data growth

- FREE tariffs and **smartphone penetration** uptake driving **small screen base growth** (+85% y-o-y)...
- ...more than doubling the revenues for small screen
- Supported by mobile network enhancement (LTE deployment, HSPA+ upgrade)





Leadership in MVNO's

- Confirmed our MVNO leadership with best partners
  - **ČEZ** dominant energy company, launched on Oct-15
  - Blesk leading tabloid with extensive distribution
     channels, more than 200k customers already
  - Tesco replicating successful concept from the UK, as part of the Clubcard loyalty scheme







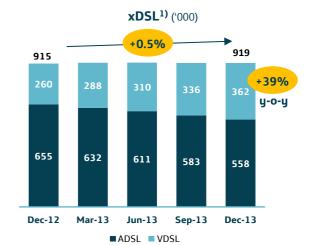


Maintaining our leadership position in fixed BB with continuing migration to VDSL...

...refreshed IPTV platform addressed customer needs

Fixed BB & Pay TV Continuous **demand for VDSL service**, with customer base growing by **39% y-o-y...** 

- ...helping to manage churn, spend dilution and improve customer satisfaction...
- ...and our **new O<sub>2</sub> TV** with **Timeshift** service unique in the market is a winner with the customers...





**ICT** 

ICT represents already 31% of fixed operating revenues in business segment (+1.8 p.p. y-o-y)

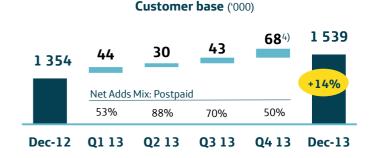
- Selective approach maintaining solid profitability on the back of managed services growth
- Further upsell opportunities via increased O<sub>2</sub>
   Exclusive concept penetration



### Slovakia - strong customers' growth and value focused proposition keep driving further improvement in financial performance

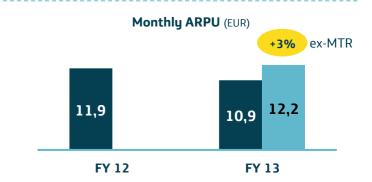
Mobile customers

- Sustained strong customers' growth (+14% y-o-y)
- Churn remains low (contract: 1% in Q4)
- Refreshed proposition still popular with customers, contract as well as pre-paid
- Over 23% market share<sup>1)</sup> (+2.5 p.p. y-o-y)



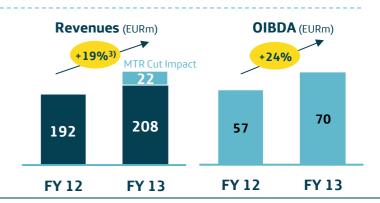
Growing customer value

- ARPU improvement<sup>2)</sup> on the back of enhanced customer mix and successful adoption of commercial propositions by high value customers
- Increasing the quality of 3G coverage driving smartphone penetration and data ARPU uptake



Strong financials (EURm)

- Strong underlying<sup>2)</sup> revenues growth maintained
- OIBDA margin 34% in FY 2013, leveraging on lean operation and squergies with CZ
- Increasing and positive contribution to the Group's financials





<sup>1)</sup> Q3 2013 2) ex-MTR cut impact

<sup>&</sup>lt;sup>3)</sup> reported revenue growth 8% y-o-y while ex-MTR impact growth 19%

<sup>4)</sup> incl. 18 thousand adjustment of prepaid customers

# 02

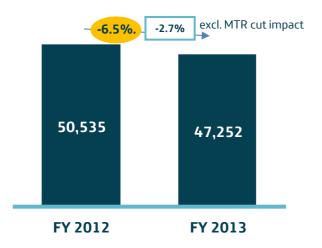
January – December 2013 Financial Performance



### Solid comparable<sup>1)</sup> OIBDA margin on the back of efficiency agenda

CZK millions	Jan – Dec 2013	Change FY 13/FY 12
Operating Revenues	47,252	(6.5%)
CZ Fixed	20,275	(5.2%)
CZ Mobile	21,897	(10.7 %)
Slovakia	5,399	11.7%
OIBDA before brand fees and management fees	19,588	(6.4%)
OIBDA margin before brand fees and management fees	41.5%	0.1 p.p.
Free Cash Flow	11,582	3.2%

#### Operating revenues ex-MTR cut (y-o-y)

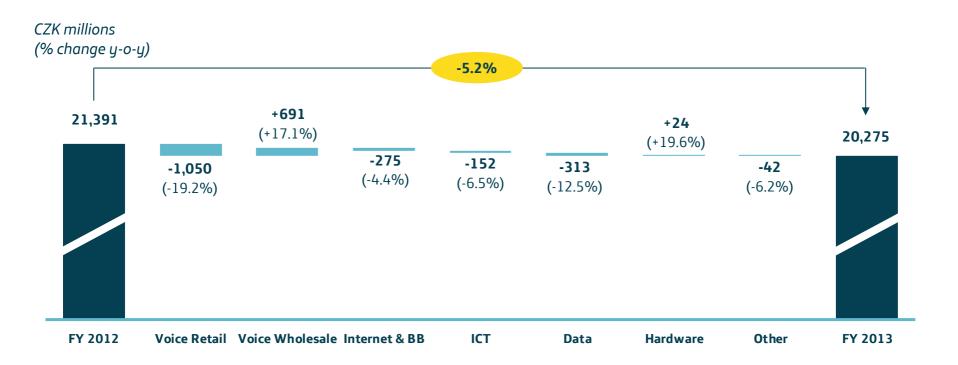


#### Comparable OIBDA and margin<sup>1)</sup>

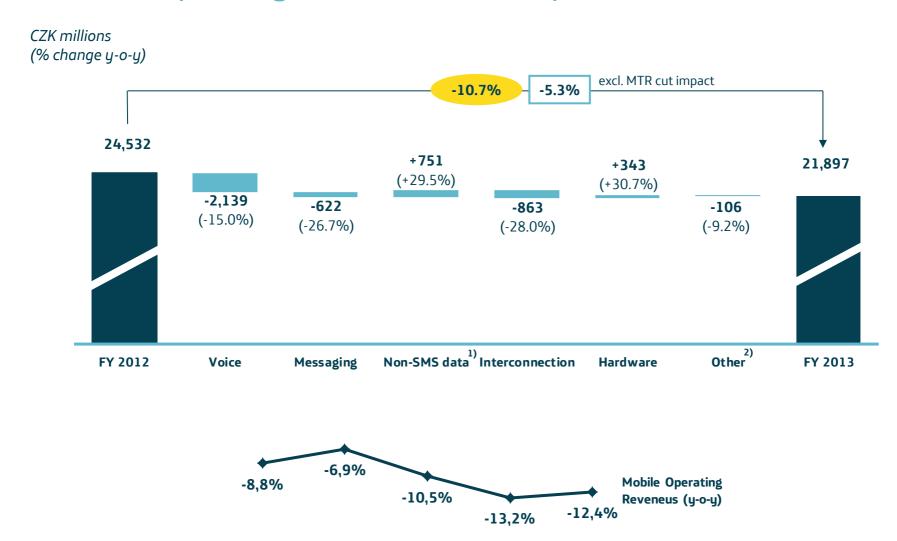




## CZ Fixed Operating Revenues influenced by weaker Q4 ICT as anticipated



### CZ Mobile Operating Revenues confirm uptake in non-SMS data



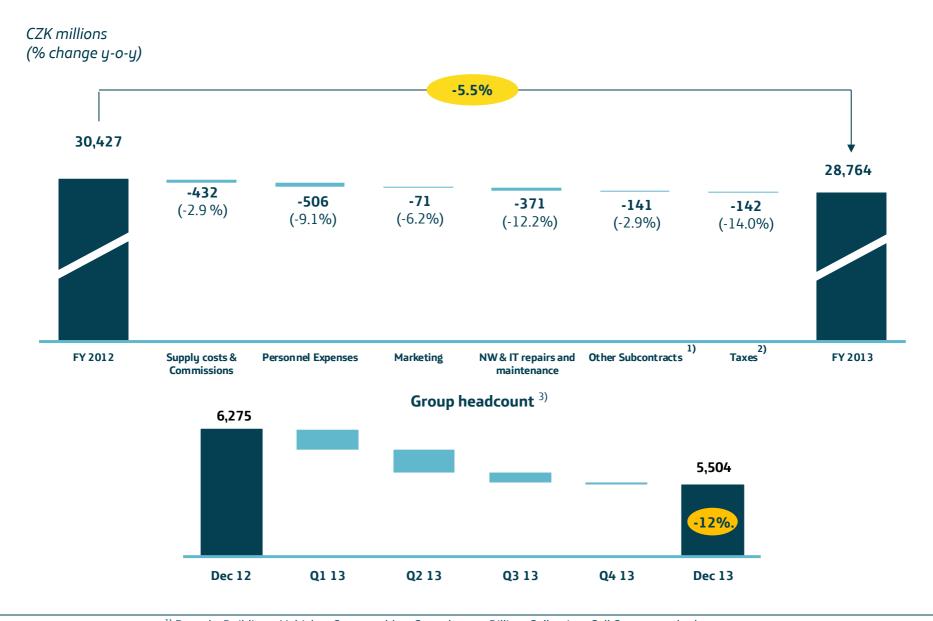




<sup>&</sup>lt;sup>1</sup> Non-SMS data excluding CDMA

<sup>&</sup>lt;sup>2</sup> CDMA, Inbound Roaming, M2M, Other revenues

### Group OPEX – operating transformation delivering tangible savings





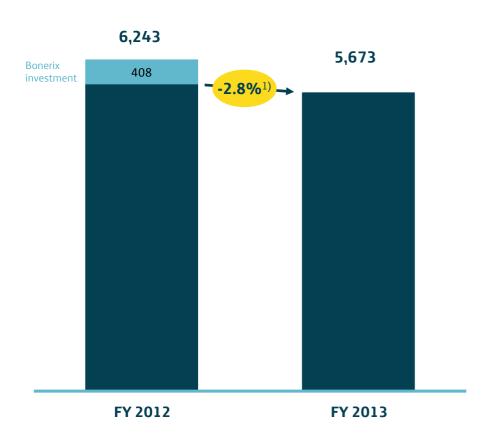
<sup>1)</sup> Rentals, Buildings, Vehicles, Consumables, Consultancy, Billing, Collection, Call Centers and other

<sup>2)</sup> Taxes other than income taxes, provisions and fees

<sup>3)</sup> Excluding Bonerix subsidiary headcount of 102

### Group CAPEX – efficient investments into growth areas

#### CZK millions



#### Continuous investments to growth areas

- Capacity & quality enhancement of MBB network in CZ (incl. LTE deployment in large cities), including backhaul
- FBB network improvement (VDSL/VDSL+ coverage & capacity expansion)
- IT/Systems investments to simplify processes and improve operational efficiency
- CAPEX for LTE spectrum acquisition will be posted in Q1 2014
  - CZK 2.8 billion for CZ LTE spectrum
  - EUR 40.3 million for SK LTE spectrum

### Healthy Balance Sheet & Growing Free Cash Flow

CZK millions	31 Dec 2012	31 Dec 2013	Change Dec13/Dec12
Non-current assets	67,835	62,460	(7.9%)
Current assets	11,364	11,489	1.1%
- of which Cash & cash. Equiv.	3,044	3,890	27.8%
Total assets	79,199	73,950	(6.6%)
Equity	60,574	55,749	(8.0%)
Non-current liabilities	6,322	5,825	(7.9%)
- Long-term financial debt	3,000	3,000	0.0%
Current liabilities	12,303	12,376	0.6%
- Short-term financial debt	31	4	(87.6%)
	Jan – Dec	Jan – Dec	Change
	2012	2013	FY13/FY 12
Cash flow from operations	19,164	18,783	(2.0%)
Net interest and other financial expenses paid incl. dividends	(145)	(18)	(87.6%)
Payment for income tax	(1,783)	(1,463)	(17.9%)
Net cash from operating activities	17,235	17,301	0.4%
Proceeds on disposals of PPE and intangibles	322	72	(77.6%)
Payments on investments <sup>1</sup>	(6,337)	(5,791)	(8.6%)
Net cash used in investing activities	(6,015)	(5,719)	(4.9%)
Free cash flow	11,220	11,582	3.2%

# 03

2013 Investor Guidance 2014 Shareholder remuneration proposal



#### We have delivered 2013 Investor Guidance in all metrics

	2012 base	2013 Guidance	FY 2013 Actual	
OIBDA margin <sup>1)</sup>	41.4%	<b>Limited margin erosion y-o-y</b> on the back of continuous efficiency agenda	41.5% (+0.1 p.p. y-o-y)	<b>V</b>
CapEx <sup>2)</sup>	CZK 6.2 bn.	<b>Less than CZK 6 bn.,</b> increasing proportion of investments into growth areas (mobile data, LTE and new technologies/businesses)	CZK 5.7 bn. (-9.1% y-o-y)	<b>V</b>

OIBDA before brand fees & management fees; guidance excludes changes in consolidation, includes potential capital gains from non core asset sales, assuming constant FX rates of 2012
 Excluding investments for spectrum license and business acquisitions

### 2014 Investor Guidance and 2013 Shareholder remuneration proposal

	2013 base	2014 Guidance
Revenues <sup>1)</sup>	-6.5% y-o-y	Still declining but improving y-o-y revenue trend
Capex <sup>2)</sup>	5.7bn	Capex up to the previous year level, increasing proportion of investments into growth areas (mobile data, LTE and new technologies/businesses)

Shareholder remuneration proposal

The Board of Directors will make a 2013 shareholder remuneration proposal to the Annual General Meeting in Q2, ranging between CZK 18 and CZK 30 per **share**, depending mainly on the outcome of a legal analysis of the new Commercial Corporations Act.

<sup>1)</sup> Group Operating Revenues

<sup>2)</sup> Excluding investments for spectrum license and business acquisitions